



County of Los Angeles
CHIEF ADMINISTRATIVE OFFICE

713 KENNETH HAHN HALL OF ADMINISTRATION • LOS ANGELES, CALIFORNIA 90012
(213) 974-1101
<http://cao.co.la.ca.us>

DAVID E. JANSSEN
Chief Administrative Officer

September 5, 2006

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

**RESPONSES TO THE 2005-2006 GRAND JURY FINAL REPORT
(ALL DISTRICTS AFFECTED) (3 VOTES)**

IT IS RECOMMENDED THAT YOUR BOARD:

1. Approve the responses to the 2005-2006 findings and recommendations of the Grand Jury that pertain to County government matters under the control of your Board.
2. Instruct the Executive Officer of the Board of Supervisors to transmit copies of this report to the Grand Jury upon approval by your Board.
3. Instruct the Executive Officer of the Board of Supervisors to file a copy of this report with the Superior Court upon approval by your Board.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Section 933 (b) of the California Penal Code establishes that, after grand juries submit their final reports, the county boards of supervisors shall comment on the findings and recommendations of the grand jury, which pertain to county government matters under control of those boards.

In June 2006, the 2005-2006 County of Los Angeles Grand Jury issued its Final Report containing findings and recommendations directed to various County and non-County agencies. County department heads have reported back on the Grand Jury recommendations, and these responses are attached as the County's response to the 2005-2006 Grand Jury Final Report.

The recommendations directed to all future Grand Juries have been forwarded to the 2006-2007 Grand Jury for consideration. Recommendations associated with non-County agencies have been referred directly by the Grand Jury to the following agencies: Bell Gardens Police Department, City of Glendale, City of Long Beach, City of Redondo Beach, Los Angeles Unified School District, the Metropolitan Water District, and the City of Los Angeles, including the Administrative Officer, the Fire Department, the Police Department, and the Department of Water and Power.

Board of Supervisors
GLORIA MOLINA
First District

YVONNE B. BURKE
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

IMPLEMENTATION OF STRATEGIC PLAN GOALS

These recommendations are consistent with the following Countywide Strategic Plan Goal:

Goal No. 3: Organizational Effectiveness: Ensure that service delivery systems are efficient, effective, and goal-oriented.

FISCAL IMPACT/FINANCING

Certain Grand Jury recommendations require additional financing resources. As an example, the Grand Jury recommends that this Office allocate staff resources and funds to the Office of Emergency Management (OEM) to expand efforts that address resident preparedness. In some cases, financing has been approved by your Board in the current fiscal year's budget. Departments will assess the need for additional financing to implement other recommendations and submit requests for Board consideration during the 2007-2008 Budget cycle, as appropriate.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

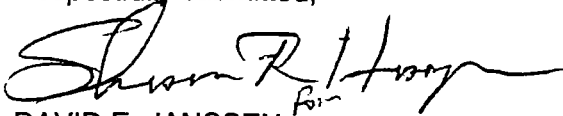
In accordance with California Penal Code Section 933 (b), the following departments have submitted responses to the 2005-2006 County of Los Angeles Grand Jury Final Report:

ATTACHMENT	DEPARTMENT
A	Chief Administrative Office
B	Auditor-Controller
C	Fire Department
D	Health Services
E	Internal Services
F	Natural History Museum
G	Parks and Recreation
H	Probation Department
I	Public Social Services
J	Public Works
K	Sanitation Districts
L	Sheriff

IMPACT ON CURRENT SERVICES (OR PROJECTS)

Not applicable.

Respectfully submitted,



DAVID E. JANSSEN
Chief Administrative Officer

DEJ:MKZ
DS:VLA:pg

Attachments

c: Sheriff
Presiding Judge of the Superior Court
Auditor-Controller
County Counsel
Fire Chief
Grand Jury
Director and President, Museum of Natural History
Director and Chief Medical Officer of Health Services
Director of Internal Services
Chief Engineer and General Manager, Sanitation Districts
Chief Probation Officer
Director of Parks and Recreation
Director of Public Social Services
Director of Public Works

ATTACHMENT A

CHIEF ADMINISTRATIVE OFFICE



County of Los Angeles
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DAVID E. JANSSEN
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Board of Supervisors
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First District

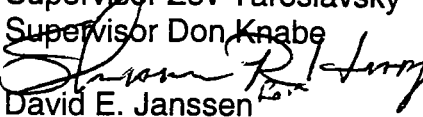
YVONNE B. BURKE
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

August 25, 2006

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Zev Yaroslavsky
Supervisor Don Knabe
From: 
David E. Janssen
Chief Administrative Officer

2005-06 GRAND JURY FINAL REPORT

Attached is this Office's response to the 2005-06 Grand Jury Final Report. We are responding to specific recommendations dealing with the following applicable sections:

- Hall of Justice; and
- Emergency Communication, Are We Ready?;
- Millions of Tax Dollars Lost to Child Care Fraud.

Please note that we have previously responded via a memorandum (Exhibit) to your Board regarding the following section:

- A Disaster Waiting to Happen at Los Angeles County General Hospital.

If you have questions regarding our responses, please contact me, or your staff may contact Martin Zimmerman of this Office at (213) 974-1326 or mzimmerman@cao.lacounty.gov.

DEJ:MKZ
DS:VLA:pg

Attachments

RESPONSE TO THE GRAND JURY FINAL REPORT

COUNTY OF LOS ANGELES – CHIEF ADMINISTRATIVE OFFICE-FINANCIAL
ASSET MANAGEMENT BRANCH (FAMB)

SUBJECT: 2005-2006 GRAND JURY RECOMMENDATIONS FOR
HALL OF JUSTICE

RECOMMENDATION NO. 1

The Chief Administrative Officer (CAO) must formulate a strategic plan for the Hall of Justice.

RESPONSE

The CAO has prepared a strategic plan for the renovation of the Hall of Justice. This plan reflects an incremental approach to the proposed project rather than a standard approval of all aspects of a project at one decision point. This 'step by step' approach has been accepted by the Board of Supervisors as the way to get to the point where the County will either proceed with a renovation project or potentially make the decision to sell the property.

On August 8, 2006 the Board approved a contract which will provide nonstructural interior demolition of unnecessary building components. The hollow clay tiles used as support for lathe and plaster walls will be removed along with the finishing plaster material, partition walls, carpeting and floor tiles and ceilings. This will result in a building where all unforeseen building conditions can be assessed which will lead to an accurate cost estimate of the proposed renovation project.

The interior demolition phase will be completed in mid 2007 and the CAO will return to the Board with an updated project cost estimate, financing plan and property appraisal. A decision will be made at that time whether to proceed with the project or to dispose of the property in some manner.

RECOMMENDATION NO. 2

The CAO take appropriate steps to make sure the County does not lose the \$16 million FEMA Grant currently scheduled to expire in 2006.

RESPONSE

On April 13, 2006, the CAO formally requested a time extension from the Federal Emergency Management Agency (FEMA) on the grant for hazard mitigation and seismic repair at the Hall of Justice. The CAO is confident that the time extension will be granted.

RESPONSE TO THE GRAND JURY FINAL REPORT

COUNTY OF LOS ANGELES – CHIEF ADMINISTRATIVE OFFICE-OFFICE OF EMERGENCY MANAGEMENT

SUBJECT: 2005-2006 GRAND JURY RECOMMENDATIONS FOR EMERGENCY COMMUNICATION, ARE WE READY?

RECOMMENDATION NO. 1

The County of Los Angeles Chief Administrative Office (CAO) should reallocate staff resources and funds to OEM to expand efforts that address resident preparedness.

RESPONSE

The Office of Emergency Management (OEM) will be adding (5) staff members this year. One of the positions will be assigned to work specifically on the Emergency Survival Program (ESP [a public education program]). Funding to support public education has and will continue to be obtained once the specific need(s) and funding requirement(s) are identified. Funding is obtained through the budgetary process, grant acquisitions and donations.

RECOMMENDATION NO. 2

OEM should employ social marketing approaches to design and acquire the needed resources for a strategy that will be effective in inspiring Los Angeles County residents to prepare for emergencies. The County CAO should revise current budget allocations to fund this effort.

RESPONSE

OEM has applied for a \$250,000 Homeland Security Grant to fund a marketing campaign to promote emergency preparedness. It is anticipated that OEM will receive the award in November 2006. OEM is currently working jointly with the City of Los Angeles to develop a request for proposal to identify the appropriate firm(s) for this project.

The Internal Services Department (ISD) has existing agreements with printing companies that allows for the production of give-away marketing items. ISD normally does not develop Board approved master agreements unless they relate to an ISD line of business. If the Board desires a change in this policy/practice, ISD will meet with the appropriate CAO representative to discuss.

RECOMMENDATION NO. 3

- a. The CAO should allocate staff resources and funds to provide resources to prepare basic information materials in more languages, supplementing the efforts under way through Public Health.
- b. Public Health should enter into translation contracts that will permit a four-hour turnaround of message translation in the event of a public health emergency.

RESPONSE

As stated in the response to recommendation No. 1, OEM is allocating a full-time staff member to the ESP program. Pre-disaster information and education is addressed by ESP. OEM currently has most of the material in English and Spanish and continues to work with Public Health and others on translating this material. OEM is working on developing a Joint Information Center and developing protocols for providing information to the public. Translation issues are being discussed and recommendations are being formed by the planning group which is comprised of Public Information Officers from the various County Departments. Public Health will be contacted by our Office to explore the feasibility of implementing part b of this recommendation.

RECOMMENDATION NO. 4

Both City and County Administrative Officers should establish and pursue policies and programs that encourage employees to have emergency plans and supplies in place for their families.

RESPONSE

The County has a Department Emergency Coordinator (DEC) and Building Emergency Coordinator (BEC) program. Such information is routinely provided to these coordinators to share with employees within their organizations. The County also has routine emergency drills and postings of emergency preparedness information throughout County facilities where this information is also provided.

RECOMMENDATION NO. 5

- a. The CAO should ensure that responsible County of Los Angeles departments strengthen arrangements for the pre-emergency purchase and distribution of food, water, and clothing to vulnerable groups in the event of an emergency.
- b. OEM should develop and disseminate materials designed to assist animal owners in an emergency.

RESPONSE

- a. This recommendation would be extremely difficult to accomplish. There would first have to be a process for identifying and locating the “vulnerable groups”. Storage of the goods and process for distribution would also have to be addressed. There is also a strong likelihood that if these supplies are distributed prior to an event they will be used by the recipients or that they might keep the goods beyond expiration dates. OEM is also exploring a joint project with the University of California Los Angeles (UCLA) to develop a web-based data base to identify the specific needs population.
- b. The Los Angeles County Animal Care and Control Department is the lead agency in providing information on issues involving animals. This agency is routinely involved as a member of emergency planning groups and “animal evacuation” is a part of many of the emergency response and evacuation plans.

RECOMMENDATION NO. 6

The City and County Administrative Officers should expand resources that support citizen volunteers who provide assistance to their neighbors and emergency responders.

RESPONSE

OEM is currently negotiating a contract with UCLA to develop a registration and informational web site for Community Emergency Response Team (CERT) volunteers. This web site will allow community members to obtain information on CERT programs in their area, and sign up to become members. It will also be a registration site that can/will be used by first responders to identify available volunteers in an impacted area that can assist them in responding to the emergency.

RECOMMENDATION NO. 7

The City and County Administrative Officers should offer incentives and encourage programs that capitalize on the talents and interest of ham radio operators.

RESPONSE

The Los Angeles County Sheriff’s Department (LASD) is the lead agency on alert and warning for the County. They currently have numerous programs involving ham radio operators. OEM will confer with LASD to explore the feasibility of implementing this recommendation.

RECOMMENDATION NO. 8

The Los Angeles County Board of Supervisors and the Mayor of Los Angeles should ensure that the Governance Board proposed by the Radio Interoperability Steering Committee (RISC) is adopted and should pursue the development of countywide communication interoperability, using a standards-based shared platform.

RESPONSE

OEM is not involved in the radio interoperability efforts. However, the CAO, as well as the Sheriff, are active participants on this Steering Committee and every effort will be made to develop a countywide solution.

RESPONSE TO THE GRAND JURY FINAL REPORT

COUNTY OF LOS ANGELES – CHIEF ADMINISTRATIVE OFFICE-SERVICE
INTEGRATION BRANCH (SIB)

SUBJECT: 2005-2006 GRAND JURY RECOMMENDATIONS FOR
MILLIONS OF TAX DOLLARS LOST TO CHILD CARE FRAUD

RECOMMENDATION NO. 6

Each step of the DPSS process should be verified, and APP contracts and files should be monitored and audited: to prevent paying for child care not provided, to ensure that parents are eligible for child care support, to eliminate double billing, and to ensure that documentation required by the contract is in place through random reviews of APP files. DPSS has the primary responsibility for verification and should request assistance as needed from the Auditor-Controller, District Attorney and the Chief Administrative Office.

RESPONSE:

The Department of Public Social Services (DPSS) currently has an extensive system of monitoring and auditing the CalWORKs child care contracts which are administered by the 13 Alternative Payment Programs (APP) in Los Angeles County. Recent monitoring and auditing activities include:

- The CalWORKs Stage 1 Child Care contracts are monitored by DPSS staff on a quarterly basis. However, DPSS staff are routinely at the APP agencies on a monthly basis, collecting data for the quarterly reports. The purpose of this monitoring process, which currently includes the random review of files, is to ensure accurate payment for services provided to eligible clients.
- As a part of the Auditor-Controller's Centralized Contract Monitoring Pilot Project, the CalWORKs Stage 1 child care contracts were audited during the 2003-04 and 2004-05 fiscal years. The points listed in Finding 6 were identified in the 2004-05 audit and were successfully resolved.
- At the close of contract, the California Department of Social Services requires that an outside firm conduct a fiscal audit. Simpson & Simpson conducted fiscal audits of all 13 of the CalWORKs Stage 1 contracts for the period of FY 2001-02, FY 2002-03 and FY 2003-04. These audits were completed December 2005 and DPSS reports that there were no substantive findings.
- In 2005, the firm of Conrad and Associates was hired by Auditor-Controller to audit the integrity of the child care payment systems utilized by the CalWORKs Stage 1 Child Care contractors. No material weaknesses were identified.

Because the APP agencies also have contracts with the California Department of Education, they are required to conduct annual, agency-wide audits using the services of independent auditors. The results of these audits are shared with DPSS.

The findings for recommendation 6 reported that child care payments were made for parents who were not qualified or enrolled in an activity which qualified them for benefits. Clearly, every effort should be made to guard against such situations. The report neglected to note however, that as currently structured, transitions from one CalWORKs activity to another are not always accomplished in a seamless manner. This reality contributes to the possibility that child care services could have been provided when a parent was not currently involved in an appropriate activity.

Given the current level of monitoring and auditing that the APP agencies are subject too, it is unlikely that more monitoring and auditing would produce better outcomes. It may be more beneficial to examine the 49 cases where CalWORKs child care fraud was successfully prosecuted for the purpose of better understanding the practices that resulted in the identification and successful prosecution of persons defrauding CalWORKs child care.

It is unfortunate that the overall report failed to distinguish between human error associated with managing large numbers of paper and electronic files, and intentional fraud. While making frequent references to the California Department of Education Error Rate Study, the Grand Jury failed to mention the low error rates actually attributed to CalWORKs Stage 1 child care.

Clearly, child care resources are precious and must be carefully administered. Investments in system improvements, which maximize the use of technology, may be more beneficial than additional auditing.

continue to be evaluated on a daily basis, and when additional Jail Ward beds require increased staffing beyond available County nursing staff, LAC+USC will assign traveler and registry nurses to that unit to meet the need.

As a short-term and continuing effort, LAC+USC has developed and is strengthening current strategies to improve recruitment and retention of staff nurses to ensure that the inpatient Jail Medical Services Unit continues to be properly staffed with nurses, as well as to meet nurse staffing needs of other LAC+USC medical wards and at all County hospitals. DHS staff indicate, however, that although LAC+USC will continue to ensure that inmate patients are not unnecessarily placed in open wards, a small number of inmate patients will still require placement in open wards due to their specialized clinical needs. Attachment II is the DHS response to the Grand Jury's Recommendation Number 4 regarding placement of inmate patients on open wards at the hospital.

For the immediate and short-term at Men's Central Jail and Twin Towers, the LASD Medical Services Bureau (MSB) clinical staff have agreed to treat routine, less critical injuries on site at LASD facilities, rather than transporting those inmates to LAC+USC. Since LASD staff have not performed such procedures for some time, protocols are being developed, and LASD is currently consulting with staff from LAC+USC that teach these such courses on an ongoing basis. LASD is continuing to review procedures which might be performed by LASD clinicians, in order to further reduce the number of cases transported to the Jail Medical Services Unit at the hospital.

In addition, LAC+USC and LASD clinical staff are working on changes to the current processes related to ordering diagnostic tests for inmate patients, to enable LASD physicians to directly order diagnostic testing at LAC+USC rather than first requiring another in-person examination of inmate patients by LAC+USC physicians. Staff are developing a system which will allow direct access to LAC+USC diagnostic test results by authorized LASD clinical staff. In order to facilitate diagnostic testing, LASD is also working with LAC+USC staff to expedite necessary laboratory services.

On a related issue, to improve the clinical care provided to inmate patients, discussions have also dealt with improving the flow of medical records information between DHS and LASD, with the potential of allowing access by authorized LASD and DHS staff to their respective information systems, consistent with confidentiality requirements.

Many of the issues related to jail medical services, primarily in the area of outpatient medical services and specialty clinic services, require a longer-range plan, one that is expected to take approximately 12 months to 18 months to implement. The timing of this effort is particularly important in light of the upcoming move, targeted for November 2007, of the LAC+USC Medical Center programs into the LAC+USC Replacement

Each Supervisor
May 3, 2006
Page 3

Facility, which will reduce the amount of outpatient clinic space available at the hospital for jail medical services. In late February 2006, DHS and LASD established a working group consisting of both clinical and management staff to develop the plan for providing clinical services on-site at Men's Central Jail or at Twin Towers and of using LASD's telemedicine system, where appropriate, to reduce the need to transport inmate patients. Staff from my office also participate in the working group meetings.

The working group has met several times over the past two months to identify the specific clinical programs that might best be set up at LASD sites. At the most recent meeting, on Monday, April 24, 2006, members of the working group toured the Men's Central Jail and Twin Towers, to evaluate the available space at those locations which could be established as additional clinical treatment space. Several areas were identified as potential sites as a result of that visit and will be discussed further by the working group members.

The group will continue to meet on at least a monthly basis, and more frequently as needed, over the coming months to develop the plan. Next steps will include a more detailed review and discussion of current workload and the needed outpatient and specialty clinical services. Discussions by LAC+USC staff will include the clinical department chairs and this review of clinical programs will serve as the basis for the next phase of discussions about which services would best be provided in the available LASD space or at the LAC+USC Medical Center. The discussions will also review which services would lend themselves to the use of telemedicine. While the group is still developing the specific milestones within its timeline, the target date for implementation of this plan is May/June 2007, to ensure that a workable approach has been implemented by the November 2007 date for occupancy of the Replacement Facility.

Finally, we are continuing to review the issue regarding the pay differential between nursing positions in DHS and LASD. As of April 27, 2006, preliminary discussions with Service Employees International Union (SEIU) Local 660 have concluded concerning a new pay structure and differential for LAC+USC jail ward nurses, as well for other corrections facility nursing assignments, some of which are currently receiving a pay differential amount. Meetings with managers of nursing and related medical services will take place within the next two to three weeks. This is a negotiable issue, and a bargaining position concerning a bonus or some other option of additional compensation will be considered and, if appropriate, developed for your Board's consideration when bargaining for the nursing units commences.

In summary, our Departments continue to work together to develop and implement the short range and longer-range proposals to address the Grand Jury recommendations.

Each Supervisor
May 3, 2006
Page 4

These recommendations are consistent with efforts both Departments had already begun and will now move forward aggressively in order to improve the delivery of medical services to inmate patients, while continuing to ensure the safety of the general public served by County health facilities.

If you have questions or need additional information, please contact me or your staff may contact Sheila Shima of my staff, at (213) 974-1160. In addition, questions regarding LASD or DHS programs, may be directed to Captain Rodney Penner, LASD at (213) 893-5460 and Wesley Ford, Director of Ambulatory Care, DHS at (213) 240-8334.

DEJ:SRH:DL
SAS:CA:bjs

Attachments

c: Sheriff
Executive Officer, Board of Supervisors
County Counsel
Auditor-Controller
Acting Director of Health Services
Director of Personnel



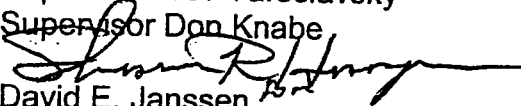
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DAVID E. JANSSEN
Chief Administrative Officer

Board of Supervisors
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DON KNABE
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MICHAEL D. ANTONOVICH
Fifth District

February 9, 2006

To: Mayor Michael D. Antonovich
Supervisor Gloria Molina
Supervisor Yvonne B. Burke
Supervisor Zev Yaroslavsky
Supervisor Don Knabe

From: David E. Janssen
Chief Administrative Officer

Leroy D. Baca
Sheriff


Bruce A. Chernof
Acting Director and Chief Medical Officer


**PRELIMINARY RESPONSE TO 2005-06 CIVIL GRAND JURY REPORT ON THE
JAIL WARD AT LAC+USC MEDICAL CENTER**

We were recently provided with a copy of the 2005-06 Los Angeles County Civil Grand Jury's report on the Sheriff's Department's (LASD) transfers of inmate-patients to the Los Angeles County+University of Southern California (LAC+USC) Medical Center and nurse staffing issues for the LAC+USC Jail Ward.

Our staff met today to discuss the report and recommendations and this is our initial review and preliminary response to the Grand Jury recommendations. However, we will return at a later date with a more detailed review, including action steps and timeframes needed to implement the recommendations.

The Grand Jury report deals with LASD staff transfers of patients to LAC+USC and with services provided by LAC+USC for inmate-patients in the LAC+USC Jail Ward, as well as the general hospital wards. The report mentions the pay differential between nursing positions in LASD and nursing positions in the Department of Health Services (DHS), as

well as the fact that inmate patients are placed, with supervision, on general hospital wards, if there are nurse staffing shortages in the LAC+USC Jail Ward or if clinical needs dictate (placement in the general intensive care unit).

The report has four recommendations which are summarized as follows: (1) LASD should increase the use of medical personnel at Twin Towers; (2) LASD should fast-track implementation of telemedicine programs; (3) the Chief Administrative Office (CAO) should authorize DHS to hire nurses using LASD nurse classifications or allow a manpower shortage bonus for LAC+USC jail ward nurses; and (4) DHS should cease accepting inmate-patients onto general hospital wards, amongst the general public.

In response to the first recommendation, LASD concurs and has already initiated steps to increase the number of incidents wherein LASD Jail Medical personnel perform suturing. LASD suturing efforts will focus on routine, less-critical injuries, and LASD will continue to refer cases to LAC+USC with wounds on the face, neck, head, and certain extremity areas. This will require updated training for some LASD physician staff who have not performed this type of procedure in some time. LASD will establish protocols and provide training to Registered Nurse Practitioners, so they can also provide this service.

LASD indicates that the Medical Services Bureau's (MSB) new Chief Physician is supportive of increasing LASD activity in this area. LASD Personnel were recently sent to specialized training to enhance their ability to perform Incision and Drainage (IND) procedures, and MSB will continue to explore their ability to perform other types of minor surgical procedures.

The recommendation that MSB staff engage in the setting of fractures and other related orthopedic functions will require further study, due to the specialty of the involved process and the potential accompanying liability. The MSB is already aggressively pursuing the implementation of a Bureau-wide telemedicine system, which they believe will significantly enhance their ability to provide continuing quality health care. They have identified equipment and software and have made on-site visits of existing telemedicine systems already in use. Acquisition of the initial system will proceed once the County purchasing and contracting process has been completed.

In response to recommendation 2, LASD has had ongoing discussion with LAC+USC Medical Center staff, specifically as it relates to the provision of specialty clinic follow-up appointments. Dr. Marie Russell, head of Jail Ward operations at LAC+USC has partnered with LASD in the development and implementation of the DHS link to the

Each Supervisor
February 9, 2006
Page 3

LASD telemedicine system. Once final procurement issues are resolved, LASD anticipates the system will go online sometime during summer 2006.

With respect to recommendation 3, the CAO recognizes that Registered Nurses assigned to the LAC+USC Jail Ward work in a unique environment. A new nursing pay plan has been designed which will consider compensability for factors such as unique work characteristics. In the interim, the CAO will be working with DHS to resolve any classification and compensation issues pending the full implementation of a new nursing pay plan.

In response to recommendation 4, DHS agrees with the spirit of the Civil Grand Jury recommendations of limiting the placement of inmate patients to the LAC+USC Jail Ward. Unfortunately, there will always be a small subset of patients with special clinical needs requirements that can only be done on open wards. Examples include Intensive/Critical Care units, burn units, obstetrics, etc. DHS will work to staff up the LAC+USC Jail Ward to full capacity using appropriate adult medical surgical nurses. Further, DHS will assist LASD in their development of alternate acute care delivery strategies should LAC+USC need to go on diversion because the Jail Ward is at full capacity.

Please contact us if you have questions or need additional information.

DEJ:LDB:BAC
SRH:DL:SAS:bjs

c: Executive Officer, Board of Supervisors
County Counsel
Auditor-Controller
Director of Personnel

ATTACHMENT B

AUDITOR-CONTROLLER



J. TYLER McCAULEY
AUDITOR-CONTROLLER

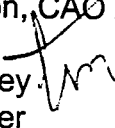
**COUNTY OF LOS ANGELES
DEPARTMENT OF AUDITOR-CONTROLLER**

KENNETH HAHN HALL OF ADMINISTRATION
500 WEST TEMPLE STREET, ROOM 525
LOS ANGELES, CALIFORNIA 90012-2766
PHONE: (213) 974-8301 FAX: (213) 626-5427

August 14, 2006

TO: David E. Janssen
Chief Administrative Officer

ATTENTION: Vincent Amerson, CAO Analyst

FROM: J. Tyler McCauley 
Auditor-Controller

SUBJECT: **FINAL REPORT OF THE 2005-2006 LOS ANGELES COUNTY
GRAND JURY**

We have reviewed the Final Report of the 2005-06 Los Angeles County Civil Grand Jury, and agree with the Grand Jury's recommendations which impact the Auditor-Controller. My staff is working with the Chief Administrative Officer and other affected departments to implement the recommendations related to the Auditor-Controller as soon as possible.

Please call if you have any questions, or your staff may contact Mike Pirolo at (626) 293-1110.

JTM:MMO:JLS

RESPONSE TO THE GRAND JURY FINAL REPORT

COUNTY OF LOS ANGELES – DEPARTMENT OF AUDITOR-CONTROLLER

SUBJECT: 2005-2006 GRAND JURY RECOMMENDATIONS FOR
THE HALL OF JUSTICE

RECOMMENDATION NO. 1

Conduct a full audit disclosing all monies spent relative to the Hall of Justice since January 1994.

RECOMMENDATION NO. 2

Conduct a full audit disclosing the County of Los Angeles' actual monies spent on cost of leasing office space for displaced employees and departments who were housed in the Hall of Justice on January 1994, along with moving and ancillary costs in the first quarter of 2007.

RESPONSE

The Chief Administrative Office (CAO) provided us with the required information on all Hall of Justice expenditures and costs associated with displaced employees and departments. We will audit the reported expenditures to validate the amounts and report the results to the Board.

RECOMMENDATION NO. 3

Conduct a full audit disclosing financial and physical projections determining when the building could be ready for occupancy.

RESPONSE

The CAO and the Department of Public Works (DPW) prepared and presented an Environmental Impact Report certified by the Board of Supervisors in June 2006. DPW is working with a third party cost estimator to prepare an updated comprehensive total cost estimate and schedule for the Hall of Justice and will report the results to the Board.

RECOMMENDATION NO. 4

Conduct a full audit disclosing actual market value if sold as real estate.

RESPONSE

The CAO indicated that their Real Estate Division plans to contract with an outside consultant to perform an appraisal on the property in the first quarter of 2007 and will address this recommendation in a report to the Board.

ATTACHMENT C

FIRE DEPARTMENT



COUNTY OF LOS ANGELES

FIRE DEPARTMENT

1320 NORTH EASTERN AVENUE
LOS ANGELES, CALIFORNIA 90063-3294
(323) 881-2401

P. MICHAEL FREEMAN
FIRE CHIEF
FORESTER & FIRE WARDEN

August 11, 2006

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, CA 90012

Dear Supervisors:

RESPONSE TO THE FINAL REPORT OF THE 2005-06 LOS ANGELES COUNTY GRAND JURY

Attached is the Los Angeles County Fire Department's response to the 2005-06 Grand Jury Report's recommendations (Attachment B). The Grand Jury's areas of interest specific to the Department include the Emergency Communication Sections of the report.

Should you have questions regarding our response, please contact me.

Respectfully submitted,



P. MICHAEL FREEMAN

PMF:lyg

Attachment

SERVING THE UNINCORPORATED AREAS OF LOS ANGELES COUNTY AND THE CITIES OF:

AGOURA HILLS
ARTESIA
AZUSA
BALDWIN PARK
BELL
BELL GARDENS
BELLFLOWER

BRADBURY
CALABASAS
CARSON
CERRITOS
CLAREMONT
COMMERCE
COVINA

CUDAHY
DIAMOND BAR
DUARTE
EL MONTE
GARDENA
GLENORA
HAWAIIAN GARDENS

HAWTHORNE
HIDDEN HILLS
HUNTINGTON PARK
INDUSTRY
INGLEWOOD
IRWINDALE
LA CANADA FLINTRIDGE

LA HABRA
LA MIRADA
LA PUENTE
LAKEWOOD
LANCASTER
LAWNDALE
LOMITA

LYNWOOD
MALIBU
MAYWOOD
NORWALK
PALMDALE
PALOS VERDES ESTATES
PARAMOUNT

PICO RIVERA
POMONA
RANCHO PALOS VERDES
ROLLING HILLS
ROLLING HILLS ESTATES
ROSEMEAD
SAN DIMAS
SANTA CLARITA

SIGNAL HILL
SOUTH EL MONTE
SOUTH GATE
TEMPLE CITY
WALNUT
WEST HOLLYWOOD
WESTLAKE VILLAGE
WHITTIER

RESPONSE TO GRAND JURY FINAL REPORT

COUNTY OF LOS ANGELES – FIRE DEPARTMENT

SUBJECT: 2005-2006 GRAND JURY RECOMMENDATIONS FOR EMERGENCY COMMUNICATIONS, ARE WE READY?

RECOMMENDATION NO. 10

The LACFD Chief, LAFD Chief, LAPD Chief, and the Sheriff should continue to pursue the adoption of promising communication technology.

RESPONSE

The above departments are actively pursuing the adoption of promising communications technology in a joint effort referred to as the RISC Group (Regional Interoperability Steering Committee). This effort includes the eventual design and build-out of a standards-based, shared communications system (voice and data) for the Los Angeles Region.

The RISC Group has identified \$1.5 million in UASI (Urban Area Security Initiative) Grant funds to engage a consultant who will continue forward progress on the project including the design of a regional architectural structure. The RISC Group is also developing a permanent governing body for the regional effort with input from the consultant. The body will include the leadership identified in the Grand Jury's recommendation as well as representatives from the Chief Administrative Offices of both Los Angeles County and Los Angeles City, California Contract Cities Association and the Independent Cities Association.

RECOMMENDATION NO. 12

When the Los Angeles City and County purchases new communication equipment, bid documents should require suppliers to offer maintenance, parts, training, and related services throughout the life of the system.

RESPONSE

The Fire Department will work with the Internal Services Department (ISD) to determine which of the Grand Jury's recommended requirements can be implemented based on cost impact to the projects/potential vendors, operational considerations, and current County requirements with regard to contracts.

Immediate communication needs are already being addressed with some bid processes already completed. The Los Angeles County Fire Department has identified \$40 million in its spending plan for the replacement of equipment including portable and mobile radios and critical coverage and current infrastructure maintenance for necessary interim upgrades. The status of the Department's communication project includes the following:

- Portable radios have been ordered for the Department and will be distributed for use this fiscal year.
- The bid for the Department's mobile radios is scheduled to be completed by the end of the first quarter of Fiscal Year 2006-07.
- The Request for Proposal (RFP) for the Mobile Data Replacement Project is scheduled to be issued in the first quarter of Fiscal Year 2007-08.

ATTACHMENT D

**DEPARTMENT OF HEALTH
SERVICES**